

**ADULTS AND COMMUNITIES  
REVENUE BUDGET 2015/16**

| Net Budget<br>2014/15<br>£ |   | Employees<br>£    | Running<br>Expenses<br>£ | External Income<br>£ | Internal<br>Recharges<br>£ | Net Total<br>£     |
|----------------------------|---|-------------------|--------------------------|----------------------|----------------------------|--------------------|
|                            | <b><u>Reablement, Early Intervention and Prevention</u></b>       |                   |                          |                      |                            |                    |
| 5,570,640                  | Reablement  | 5,148,890         | 1,361,069                | -1,174,332           | 0                          | 5,335,627          |
| 0                          | First Contact   | 145,796           | 6,004                    | -151,800             | 0                          | 0                  |
| 113,100                    | Assistive Technology  | 449,958           | 639,500                  | -980,000             | 0                          | 109,458            |
| 3,005,714                  | Aids and Adaptations  | 355,047           | 2,924,463                | -463,623             | 0                          | 2,815,887          |
| 67,500                     | Luncheon Clubs  |                   | £67,500                  | -£17,500             |                            | 50,000             |
| 278,178                    | Extra Care  | 0                 | 400,500                  | 0                    | 0                          | 400,500            |
|                            | Preventative Services   |                   |                          |                      |                            |                    |
| 1,689,724                  | Eligible Services ( e.g. Information & Advice)                    | 0                 | 1,098,209                | 0                    | 0                          | 1,098,209          |
| 283,981                    | Primary (e.g Vol Sector - Specialist Services)                    | 0                 | 200,000                  | 0                    | 0                          | 200,000            |
| 3,177,017                  | Secondary ( e.g. OP HRS, AMH Befriending, Other Vol)              | 0                 | 4,475,349                | -1,216,747           | 0                          | 3,258,602          |
| 2,192,664                  | Tertiary (Eg. Homeless, Offenders, Dom Violence Services)         | 0                 | 2,186,000                | -85,000              | 0                          | 2,101,000          |
| 159,287                    | Commissioning Support & Engagement                                | 0                 | 128,800                  | 0                    | 0                          | 128,800            |
| -516,000                   | Housing Related Support Income                                    |                   |                          | -537,000             |                            | -537,000           |
| <b>16,021,805</b>          | <b>TOTAL</b>  | <b>6,099,690</b>  | <b>13,487,394</b>        | <b>-4,626,002</b>    | <b>0</b>                   | <b>14,961,082</b>  |
|                            | <b><u>Locality teams</u></b>                                      |                   |                          |                      |                            |                    |
|                            | <b><u>(Assessment &amp; Review and other direct services)</u></b> |                   |                          |                      |                            |                    |
| 4,215,253                  | PCS Locality teams and managers                                   | 4,809,914         | 257,567                  | -543,342             | -81,700                    | 4,442,439          |
| 4,050,167                  | PI Locality teams and managers                                    | 4,270,293         | 495,954                  | -115,998             | -280,000                   | 4,370,250          |
| 2,529,625                  | Adult Mental Health (AMH)   | 3,042,815         | 222,510                  | -771,637             | -3,645                     | 2,490,043          |
| 429,851                    | Deprivation of Liberty Safeguards (DOLS)                          | 388,792           | 573,974                  | -155,065             | 0                          | 807,701            |
| 281,074                    | Emergency Duty Team (EDT)   | 61,590            | 181,500                  | 0                    | 0                          | 243,090            |
| 0                          | Crisis Response   | 843,863           | 1,156,701                | -2,000,564           | 0                          | 0                  |
| <b>11,505,970</b>          | <b>TOTAL</b>  | <b>13,417,267</b> | <b>2,888,206</b>         | <b>-3,586,606</b>    | <b>-365,345</b>            | <b>12,353,522</b>  |
|                            | <b><u>Care Act</u></b>  |                   |                          |                      |                            |                    |
| 0                          | Care Act Implementation   | 1,901,777         | 920,526                  | -2,822,303           | 0                          | 0                  |
| 972,883                    | Carers  | 0                 | 1,721,867                | -773,103             | 0                          | 948,764            |
| <b>972,883</b>             | <b>TOTAL</b>  | <b>1,901,777</b>  | <b>2,642,393</b>         | <b>-3,595,406</b>    | <b>0</b>                   | <b>948,764</b>     |
|                            | <b><u>Inhouse Provider Services</u></b>                           |                   |                          |                      |                            |                    |
| 4,238,631                  | Supported Living, Residential and Short Breaks                    | 4,280,833         | 327,440                  | -242,000             | -63,500                    | 4,302,773          |
| 4,251,666                  | CLC / Day Services  | 4,661,770         | 457,535                  | -861,400             | 0                          | 4,257,905          |
| 405,747                    | Shared Lives team   | 339,400           | 66,387                   | -4,752               | 0                          | 401,034            |
| 66,602                     | Direct Payments Payroll Team                                      | 62,417            | 2,450                    | 0                    | 0                          | 64,867             |
| 58,215                     | Other funded services (eg Workstep, LTC)                          | 434,272           | 45,600                   | -465,670             | 0                          | 14,202             |
| <b>9,020,861</b>           | <b>TOTAL</b>  | <b>9,778,692</b>  | <b>899,412</b>           | <b>-1,573,822</b>    | <b>-63,500</b>             | <b>9,040,781</b>   |
|                            | <b><u>Demand led commissioned services</u></b>                    |                   |                          |                      |                            |                    |
| 37,853,312                 | Residential   | 0                 | 66,866,000               | -28,923,000          | 0                          | 37,943,000         |
| 839,428                    | Shared Lives Residential  | 0                 | 1,445,000                | -507,000             | 0                          | 938,000            |
| 4,582,580                  | Nursing   | 0                 | 8,391,000                | -3,744,000           | 0                          | 4,647,000          |
| 12,318,000                 | Supported Living  | 0                 | 13,039,000               | 0                    | 0                          | 13,039,000         |
| 23,703,000                 | Home Care   | 0                 | 26,532,278               | 0                    | 0                          | 26,532,278         |
| 22,816,054                 | Direct Cash Payments  | 0                 | 25,606,690               | 0                    | 0                          | 25,606,690         |
| 4,055,000                  | Community Life Choices (CLC)                                      | 0                 | 4,065,000                | 0                    | 0                          | 4,065,000          |
| 347,546                    | Shared lives - CLC  | 0                 | 574,000                  | 0                    | 0                          | 574,000            |
| 283,850                    | Community meals   | 0                 | 373,500                  | -208,800             | 0                          | 164,700            |
| -12,978,778                | Community Income  |                   |                          | -15,138,078          |                            | -15,138,078        |
| <b>93,819,992</b>          | <b>TOTAL</b>  | <b>0</b>          | <b>146,892,468</b>       | <b>-48,520,878</b>   | <b>0</b>                   | <b>98,371,590</b>  |
| <b>-5,820,673</b>          | <b>Better Care Fund (balance)</b>                                 | <b>620,000</b>    | <b>13,475,800</b>        | <b>-28,244,400</b>   | <b>-562,600</b>            | <b>-14,711,200</b> |
|                            | <b><u>Management and Support</u></b>                              |                   |                          |                      |                            |                    |
| 889,632                    | Director and Senior Mgt   | 583,414           | 209,436                  | -2,892               | -11,000                    | 778,958            |
| 1,768,653                  | Business Support  | 2,125,565         | 656,721                  | -3,132               | -1,011,055                 | 1,768,099          |
| 717,898                    | Commissioning and Market Development                              | 927,766           | 32,161                   | -162,617             | -35,000                    | 762,310            |
| 898,818                    | Compliance  | 1,152,827         | 74,885                   | -318,812             | 0                          | 908,900            |
| 1,387,782                  | Community Care Finance  | 1,607,242         | 43,970                   | -77,062              | -46,293                    | 1,527,857          |
| 0                          | IT & Information / IAS implementation                             | 315,000           | 204,109                  | -4,020               | 0                          | 515,089            |
| <b>5,662,783</b>           | <b>TOTAL</b>  | <b>6,711,815</b>  | <b>1,221,282</b>         | <b>-568,535</b>      | <b>-1,103,348</b>          | <b>6,261,214</b>   |
| <b>-432,000</b>            | Unallocated efficiencies - 14/15 comparison only                  | 0                 | 0                        | 0                    | 0                          | 0                  |
| <b>130,751,621</b>         | <b>TOTAL ASC</b>  | <b>38,529,241</b> | <b>181,506,954</b>       | <b>-90,715,649</b>   | <b>-2,094,793</b>          | <b>127,225,754</b> |
|                            | <b><u>Communities and Wellbeing</u></b>                           |                   |                          |                      |                            |                    |
| 2,901,258                  | Library Sites   | 2,958,665         | 433,790                  | -804,698             | 0                          | 2,587,757          |
| 915,057                    | Heritage, Museums & Records Office & Enterprise                   | 1,645,014         | 781,198                  | -1,372,549           | -52,000                    | 1,001,663          |
| 304,860                    | Modernising Services & Leics Care Online                          | 187,778           | 126,186                  | -3,316               | 0                          | 310,648            |
| 635,625                    | C&W Senior Management / General                                   | 606,255           | 29,132                   | 0                    | -66,556                    | 568,831            |
| 243,003                    | Lifelong Learning   | 632,673           | 198,317                  | -519,500             | -46,000                    | 265,490            |
| 1,348,076                  | Resource & Collections  | 424,119           | 926,760                  | -7,000               | 0                          | 1,343,879          |
| 0                          | Externally Funded Projects  | 270,977           | 355,976                  | -524,124             | -102,829                   | 0                  |
| -500                       | Adult Learning  | 3,550,230         | 1,036,220                | -4,533,141           | -53,309                    | 0                  |
| 0                          | Efficiencies still to allocate in 15/16                           | -530,000          |                          |                      |                            | -530,000           |
| <b>6,347,379</b>           | <b>TOTAL C&amp;W</b>  | <b>9,745,710</b>  | <b>3,887,579</b>         | <b>-7,764,328</b>    | <b>-320,694</b>            | <b>5,548,267</b>   |
| <b>137,099,000</b>         | <b>TOTAL A&amp;C</b>  | <b>48,274,951</b> | <b>185,394,533</b>       | <b>-98,479,977</b>   | <b>-2,415,487</b>          | <b>132,774,021</b> |

| Reference                                 |              | 2015/16<br>£000   | 2016/17<br>£000 | 2017/18<br>£000 | 2018/19<br>£000 |               |
|---|--------------|---|-----------------|-----------------|-----------------|---------------|
| <b><u>GROWTH</u></b>                      |              |   |                 |                 |                 |               |
| <b><u>ADULTS &amp; COMMUNITIES</u></b>    |              |   |                 |                 |                 |               |
| <b><u>Demand &amp; cost increases</u></b> |              |   |                 |                 |                 |               |
| **  | G5           | Older people - new entrants and increasing needs in community based services and residential admissions                       | 1,160           | 2,360           | 3,900           | 5,440         |
| **  | G6           | Learning Disabilities - new entrants including children transitions and people with complex needs                             | 2,160           | 4,320           | 5,980           | 7,640         |
| **  | G7           | Mental Health - new entrants in community based services  | 690             | 1,490           | 2,350           | 3,210         |
| **  | G8           | Physical Disabilities - new entrants in community based services  | 1,100           | 2,100           | 3,100           | 4,100         |
| <b><u>Other increases</u></b>             |              |   |                 |                 |                 |               |
|   | G9           | Deprivation of Liberty Safeguards (DOLS) - increased team and legal costs - doubling assessments post Supreme Court judgement | 430             | 560             | 560             | 560           |
|   | G10          | Integrated Adults System (IAS) Post support model   | 315             | 315             | 315             | 315           |
|   | G11          | IAS ongoing system software and maintenance costs   | 200             | 200             | 200             | 200           |
|   | G12          | Ordinary Residence - change in funding  | 925             | 925             | 925             | 925           |
|   | <b>Total</b> |   | <b>6,980</b>    | <b>12,270</b>   | <b>17,330</b>   | <b>22,390</b> |

\* items unchanged from previous Medium Term Financial Strategy

\*\* items included in the previous Medium Term Financial Strategy which have been amended

| TDEI ref. | Eff/SR/<br>Income | 2015/16<br>£000 | 2016/17<br>£000 | 2017/18<br>£000 | 2018/19<br>£000 |
|-----------|-------------------|-----------------|-----------------|-----------------|-----------------|
|-----------|-------------------|-----------------|-----------------|-----------------|-----------------|

## SAVINGS

### References used in the following tables

\* items unchanged from previous Medium Term Financial Strategy

\*\* items included in the previous Medium Term Financial Strategy which have been amended

TDEI ref - references for Transformation Programme project, Departmental saving, Emerging saving and Income items

Eff - Efficiency saving

SR - Service reduction

Inc - Income

### ADULTS & COMMUNITIES

#### Adult Social Care

#### Transformation

|              |     |     |  |               |               |               |               |
|--------------|-----|-----|--|---------------|---------------|---------------|---------------|
| *            | T1  | Eff | Shared Lives alternative to residential and day care                 | -155          | -155          | -155          | -155          |
| **           | T1  | Eff | Review of In-House Services  |               | -150          | -250          | -250          |
| **           | T2  | Eff | Outcome Based Commissioning - Help to Live At Home Project           |               | -250          | -1,000        | -1,000        |
| **           | T7  | Eff | Customer Journey Simplification including use of Payment Cards       | -250          | -750          | -750          | -750          |
| *            | T12 | SR  | New model of Early Intervention and Prevention support               | -500          | -2,500        | -2,500        | -2,500        |
| **           | T14 | Eff | Integrated health and social care solutions -Crisis Response service | -195          | -195          | -195          | -195          |
| <b>Total</b> |     |     |  | <b>-1,100</b> | <b>-4,000</b> | <b>-4,850</b> | <b>-4,850</b> |

#### Departmental

|              |     |     |   |             |               |               |               |
|--------------|-----|-----|---|-------------|---------------|---------------|---------------|
| **           | D21 | Eff | Reduced residential, nursing and homecare as a result of developing Extracare alternative | -250        | -250          | -250          | -250          |
| **           | D22 | Eff | Review of terms and conditions including business mileage                                 | -45         | -45           | -45           | -45           |
| **           | D23 | Eff | Other service reviews and infrastructure realignment                                      |             | -400          | -400          | -400          |
| **           | D24 | Inc | Increased income from fairer charging and removal of subsidy / aligning increases         | -300        | -600          | -900          | -1,200        |
| *            | D25 | Eff | Shared provider approach to quality and efficiencies                                      |             | -1,185        | -1,185        | -1,185        |
| *            | D26 | SR  | Remove subsidy for Community and Day Centre meals   | -150        | -150          | -150          | -150          |
| <b>Total</b> |     |     |   | <b>-745</b> | <b>-2,630</b> | <b>-2,930</b> | <b>-3,230</b> |

#### Emerging

|     |        |  |  |          |          |               |               |
|-----|--------|--|--|----------|----------|---------------|---------------|
| E21 | Eff/SR | Supported living - more vigorous application of Assistive Technology   |  |          | -1,000   | -1,000        |               |
| E22 | SR     | Reablement review  |  |          | -1,000   | -1,000        |               |
| E23 | SR     | Fieldwork infrastructure - align with new model and planned demand reductions  |  |          | -500     | -500          |               |
| E24 | SR     | Equipment and adaptations - reduced provision  |  |          | -300     | -300          |               |
| E25 | SR     | Support Services - further reductions in support in line with reduced funding (eg office bases, business support, CCF, strategy and commissioning, market development) |  |          | -500     | -1,000        |               |
| E26 | SR     | Restricting Community Life Choices to a core service offer (30% reduction)   |  |          | -1,200   | -2,400        |               |
|     |        |  |  | <b>0</b> | <b>0</b> | <b>-4,500</b> | <b>-6,200</b> |

#### Health Funding / Better Care Fund

|                  |     |     |   |                |                |                |                |
|------------------|-----|-----|---|----------------|----------------|----------------|----------------|
| *                | I21 | Inc | Removal of time limited saving - additional Health transfer funding in 2014/15 only | 1,250          | 1,250          | 1,250          | 1,250          |
| *                | I22 | Inc | Better Care Fund - Social Care Protection   | -10,000        | -10,000        | -10,000        | -10,000        |
| <b>Total</b>     |     |     |   | <b>-8,750</b>  | <b>-8,750</b>  | <b>-8,750</b>  | <b>-8,750</b>  |
| <b>Total ASC</b> |     |     |   | <b>-10,595</b> | <b>-15,380</b> | <b>-21,030</b> | <b>-23,030</b> |

#### Communities and Wellbeing

#### Transformation

|    |     |    |   |      |      |      |      |
|----|-----|----|---|------|------|------|------|
| ** | T21 | SR | Reduction in funding for Community libraries and review of other library services | -195 | -340 | -340 | -340 |
|----|-----|----|---|------|------|------|------|

#### Departmental

|              |     |    |   |             |               |               |               |
|--------------|-----|----|---|-------------|---------------|---------------|---------------|
| *            | D27 | SR | Redevelop Stribston with a new offer focusing on mining and the scheduled ancient monument        | -180        | -180          | -180          | -180          |
| **           | D28 | SR | Reduction in funding for Community museums (Charnwood, Melton, Harborough) and Donington le Heath |             | -50           | -135          | -135          |
| **           | D29 | SR | Reduction in infrastructure costs for libraries, museums and heritage                             | -335        | -1,015        | -930          | -930          |
| <b>Total</b> |     |    |   | <b>-515</b> | <b>-1,245</b> | <b>-1,245</b> | <b>-1,245</b> |

#### Emerging

|                      |    |  |  |             |               |               |               |
|----------------------|----|--|--|-------------|---------------|---------------|---------------|
| E27                  | SR | Further reconfiguration of C&W service aligned to reduce funding |  |             | -500          | -1,000        |               |
| <b>Total C&amp;W</b> |    |  |  | <b>-710</b> | <b>-1,585</b> | <b>-2,085</b> | <b>-2,585</b> |

TDEI Eff/SR/  
ref. Income

| 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|---------|---------|---------|---------|
| £000    | £000    | £000    | £000    |

**SAVINGS**

TOTAL A&C

|                |                |                |                |
|----------------|----------------|----------------|----------------|
| <b>-11,305</b> | <b>-16,965</b> | <b>-23,115</b> | <b>-25,615</b> |
|----------------|----------------|----------------|----------------|

**CAPITAL PROGRAMME - 2015/16 to 2018/19**

**Adults and Communities**

|   | 2015/16<br>£000 | 2016/17<br>£000 | 2017/18<br>£000 | 2018/19<br>£000 | Total<br>£000 |
|---|-----------------|-----------------|-----------------|-----------------|---------------|
| <b>New Schemes</b>  |                 |                 |                 |                 |               |
| Replacement of mobile libraries - subject to Service Review   | 200             | 200             | 200             | 200             | 800           |
| Libraries - reconfiguration of space (Oadby)  | 30              | 30              |                 |                 | 60            |
| Libraries - reconfiguration of space (Blaby and Glenfield) - Subject to service review                    | 80              | 80              |                 |                 | 160           |
| Changing Places / Toilets (facilities for people who need personal assistance) (Rephased)                 | 75              | 140             | 0               | 0               | 215           |
| Hinckley, The Trees - refurbishment/extension to accommodate Millfield Community Life Choices (CLC)       | 250             |                 |                 |                 | 250           |
| Melton LD Respite Service - refurbishment/extension to accommodate The Mount Community Life Choices (CLC) | 150             |                 |                 |                 | 150           |
| Wigston, Carlton Drive Respite Service - refurbishment/extension to offer Community Life Choices (CLC)    | 150             |                 |                 |                 | 150           |
| Extracare Provision - Loughborough (Derby Road) contribution to East Midlands Housing Scheme              | 625             | 625             | 310             | 0               | 1,560         |
| Disabled Facilities Grant (DFG) - Better Care Fund (BCF)  | 1,739           |                 |                 |                 | 1,739         |
| <b>Total A&amp;C</b>  | <b>3,299</b>    | <b>1,075</b>    | <b>510</b>      | <b>200</b>      | <b>5,084</b>  |

| <b>Future Developments - subject to further detail and approved business cases</b> |     |     |     |     |     |
|--|-----|-----|-----|-----|-----|
| Collections Storage  | tbc | tbc | tbc | tbc | tbc |
| Ambion Village - Bosworth Battlefield Heritage Centre                              | tbc | tbc | tbc | tbc | tbc |
| Record Office Storage  | tbc | tbc | tbc | tbc | tbc |
| Extracare Provision - Melton   | tbc | tbc | tbc | tbc | tbc |

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